Department of Aboriginal and Northern Affairs

Supplementary Information for Legislative Review

2007-2008 Departmental Expenditure Estimates

Manitoba

2008-04985

DEPARTMENT OF ABORIGINAL AND NORTHERN AFFAIRS

SUPPLEMENTARY INFORMATION FOR LEGISLATIVE REVIEW

2007 - 2008 EXPENDITURE ESTIMATES

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PREFACE

The 2007 Budget is the first Summary Budget produced by the Government of Manitoba aligns with the accounting standards set by the Public Sector Accounting Board that uire provincial governments to report on the broader definition of government, the vernment Reporting Entity (GRE).

While the budget is presented on a summary basis, the structure of the Estimates of penditure and Revenue remain unchanged from prior years. Please see the schedules in 2007 Budget document that provide the reconciliation between the estimates and the mmary budget as well as a listing of the entities included in the GRE.

This document is intended to provide additional information to the members of the gislature in their review of information on the department contained in the Estimates of penditure for the fiscal year ending March 31, 2008.

I welcome feedback as to the usefulness of this supplementary information.

OSCAR LATHLIN
MINISTER OF
ABORIGINAL AND NORTHERN AFFAIRS

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PART 1

DEPARTMENTAL OVERVIEW

DEPARTMENT OF ABORIGINAL AND NORTHERN AFFAIRS

SUPPLEMENT TO THE ESTIMATES

MINISTER

HONOURABLE OSCAR LATHLIN

DEPUTY MINISTER

HARVEY BOSTROM

VISION

An improved quality of life and opportunities for Manitoba's Aboriginal and northern people.

MISSION

Better services, opportunities and results for Manitoba's Aboriginal and northern people.

GOALS

Closing the Gap

Closing the gap between Aboriginal and northern residents and other Manitobans in the quality of life, specifically in the areas of education, health, housing, economic opportunities and employment.

Meeting Constitutional Obligations and Provincial Responsibilities

To fulfill Constitutional obligations and other provincial responsibilities to Aboriginal and northern communities.

Community Development

Healthy, safe and successful northern communities.

Self-Determination

Autonomous, accountable and sustainable Aboriginal and northern communities.

SCHEDULE 1

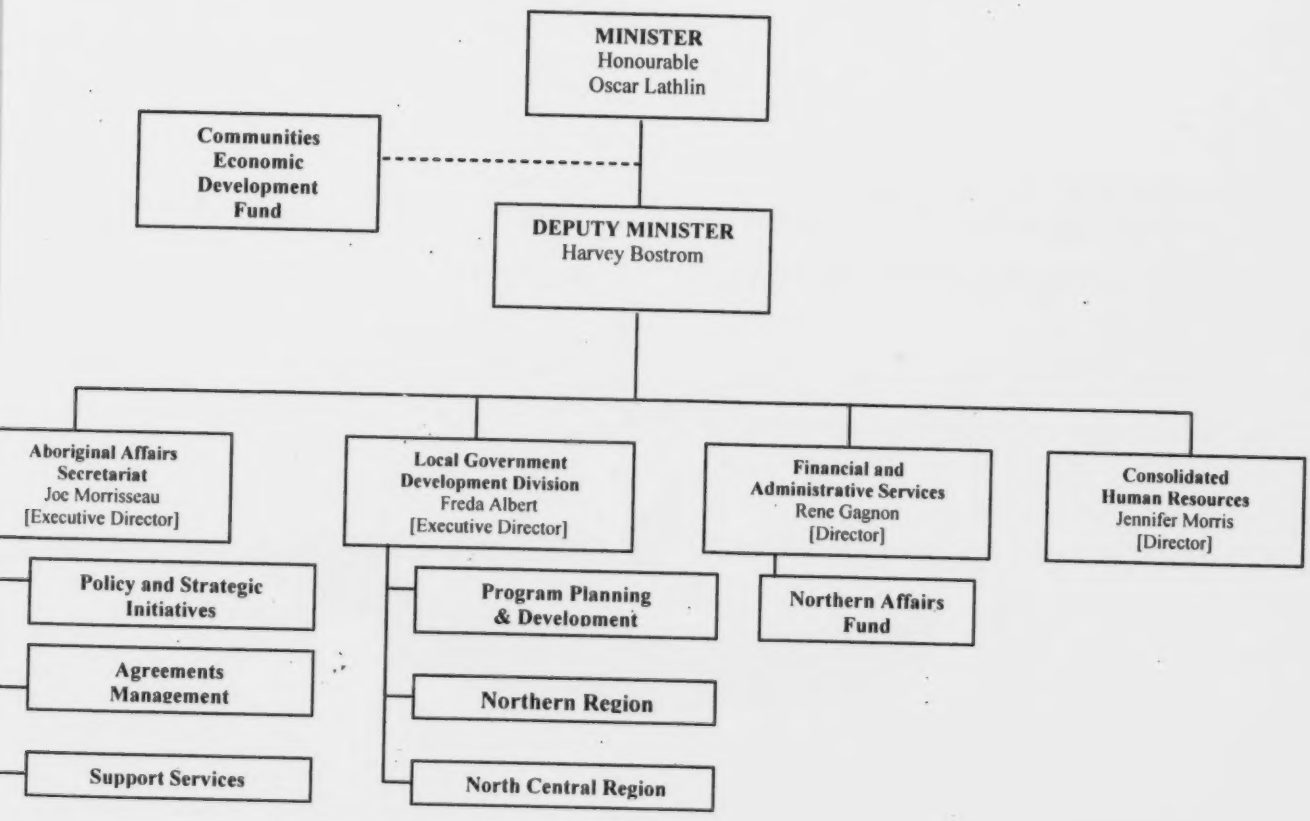
STATUTORY RESPONSIBILITIES OF THE MINISTER OF ABORIGINAL AND NORTHERN AFFAIRS

The Northern Affairs Act

The Planning Act, (Part 9)

The Communities Economic Development Fund Act

ORGANIZATION CHART
MANITOBA ABORIGINAL AND NORTHERN AFFAIRS



SCHEDULE 3

DEPARTMENT OF ABORIGINAL AND NORTHERN AFFAIRS
EXPENDITURE SUMMARY
BY MAIN APPROPRIATION

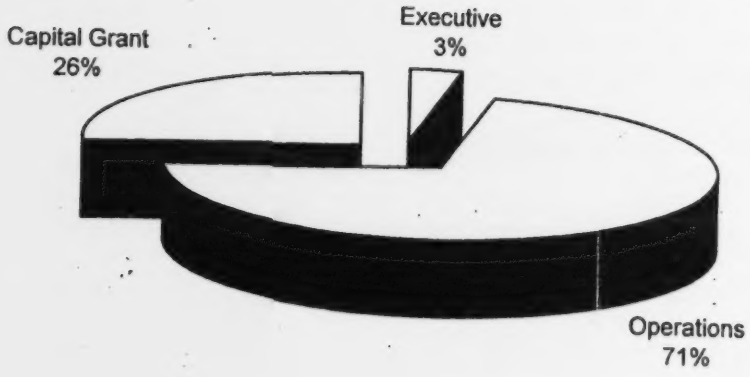
		ESTIMATES OF EXPENDITURE 2007/08 $(000's)	PERCENTAGE CHANGE FROM 2005/06	ESTIMATES OF EXPENDITURES 2006/07 $(000's)
1.	Aboriginal and Northern Affairs Executive	**1,139.8**	2.5	1,112.5
2.	Aboriginal and Northern Affairs Operations ...	**27,286.8**	18.2	23,092.2
	TOTAL OPERATING APPROPRIATIONS	**28,426.6**	17.4	24,204.7
3.	Capital Grants	**9,821.9**	-	9,821.9
4.	Amortization and Other Costs Related to Capital Assets	**168.1**	(2.3)	170.6
	TOTAL APPROPRIATIONS FOR ABORIGINAL AND NORTHERN AFFAIRS...	**38,416.6**	12.3	34,197.2

Reconciliation Statement

$(000's)

Printed Main Estimates of Expenditures 2006/07	33,984.2
Transfer From Internal Reform & Workforce Adjustment (2006-07 GSI).....	123.8
Transfer From Flex Fund.....	89.2
Estimates of Expenditure 2006/07 (Adjusted).....	34,197.2

2007/08
Main Estimates of Expenditure
Percentage Distribution by Main Appropriation

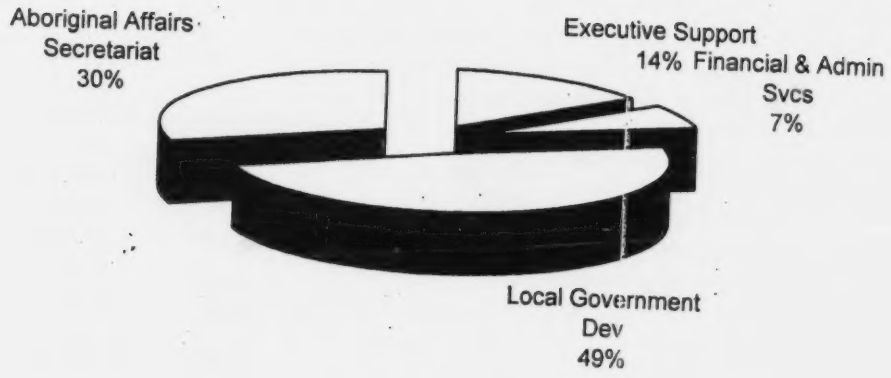


SCHEDULE 4

DEPARTMENT OF ABORIGINAL AND NORTHERN AFFAIRS
EXPENDITURE SUMMARY
BY SALARIES & EMPLOYEE BENEFITS, OPERATING AND GRANTS

ELEMENT	**ESTIMATES OF EXPENDITURE 2007/08 $(000's)**	ESTIMATES OF EXPENDITURES 2006/07 $(000's)
SALARIES AND EMPLOYEE BENEFITS (Details on Schedule 5)	**6,003.7**	5,684.2
OTHER EXPENDITURES	**1,873.4**	1,768.9
COMMUNITY OPERATIONS	**9,543.8**	9,120.9
AGREEMENTS IMPLEMENTATION	**1,281.3**	1,281.3
GRANTS	**1,838.6**	1,838.6
ABORIGINAL DEVELOPMENT PROGRAMS	**2,781.8**	2,731.8
ABORIGINAL ECONOMIC AND RESOURCE DEVELOPMENT FUND	**1,400.0**	1,400.0
FIRST NATIONS ECONOMIC DEVELOPMENT FUND	**3,025.0**	-
PARTNERS FOR CAREERS	**200.0**	200.0
NORTHERN HEALTHY FOODS INITIATIVE	**479.0**	179.0
NORTHERN COMMUNITIES CAPITAL GRANTS	**9,821.9**	9,821.9
AMORTIZATION AND OTHER COSTS RELATED TO CAPITAL ASSETS	**168.1**	170.6
TOTAL PRINTED ESTIMATES	**38,416.6**	34,197.2

Distribution of Salari[illegible] and Employee Benefits
By Main Opera[illegible]ng Appropriations

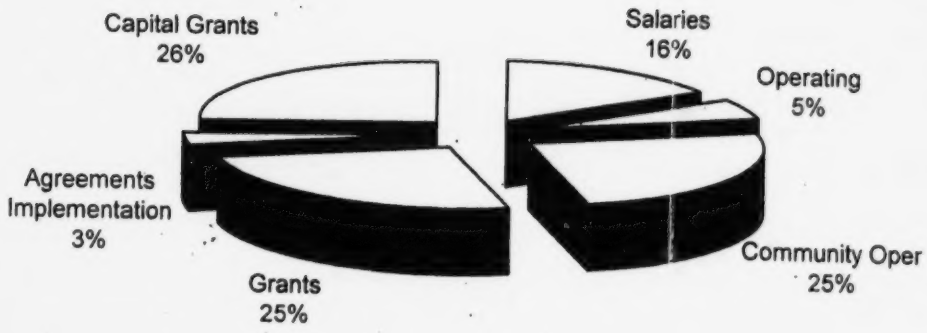


SCHEDULE 5

DEPARTMENT OF ABORIGINAL AND NORTHERN AFFAIRS
FULL TIME EQUIVALENT SUMMARY
BY APPROPRIATION

RES. NO.	APPRO. NO.	DIVISION/BRANCH	ESTIMATES OF EXPENDITURE 2007/08 $(000's) FTE	SALARIES	ESTIMATES OF EXPENDITURE 2006/07 $(000's) FTE	SALARIES
19.1	19-1	Aboriginal and Northern Affairs Executive				
		(A) Minister's Salary	**1.00**	**31.0**	1.00	30.4
		(B) Executive Support	**14.00**	**833.7**	14.00	806.0
		TOTAL	**15.00**	**864.7**	15.00	836.4
19.2	19-2	Aboriginal and Northern Affairs Operations				
		(A) Financial and Administrative Services	**6.00**	**394.2**	6.00	368.7
		(B-1) Programs & Operational Support	**3.00**	**216.8**	3.00	209.6
		(B-2) Northern Region	**13.00**	**998.9**	13.00	942.1
		(B-3) North Central Region	**13.00**	**940.5**	13.00	912..8
		(B-4) Northern Affairs Fund	**4.00**	**242.7**	4.00	232.0
		(B-5) Program, Planning and Development	**7.00**	**534.4**	7.00	529.0
		(C-1) Support Services	**7.00**	**412.4**	6.50	349.5
		(C-2) Agreements Management	**7.00**	**528.7**	7.00	521.3
		(C-3) Policy & Strategic Initiatives	**11.00**	**870.4**	10.00	782.8
		TOTAL	**71.00**	**5,139.0**	69.50	4,847.8
19.3	19-3	Capital Grants				
		(A) Northern Communities	**4.00**	**-**	4.00	-
	19	TOTAL FOR DEPARTMENT OF ABORIGINAL AND NORTHERN AFFAIRS	**90.00**	**6,003.7**	88.50	5,684.2

EXPENDITURE SUMMARY
Salaries,Operating & Grants - Other



SCHEDULE 6

DEPARTMENT OF ABORIGINAL AND NORTHERN AFFAIRS

FULL TIME EQUIVALENT SUMMARY 2007/08

BY STAFF CATEGORY

DIVISION	STAFF CATEGORIES							
	MANAGERIAL		PROFESSIONAL /TECHNICAL		ADMINISTRATIVE SUPPORT		TOTAL	
	FTE	$	FTE	$	FTE	$	FTE	$
Aboriginal and Northern Affairs Executive	2.00	157.4	4.00	243.8	9.00	381.5	15.00	782.7
Aboriginal and Northern Affairs Operations	9.00	781.0	49.00	3,272.0	13.00	547.4	71.00	4,600.4
Capital Grants			4.00				4.00	-
TOTAL	11.00	938.4	57.00	3,515.8	22.00	928.9	90.00	5,383.1

EXPLANATION: 1. Reconciliation of Salary Amounts

Total Salary Costs Per Above	5,383.1
Remoteness Allowance	124.8
Allowance for Staff Turnover	(200.0)
Employee Benefits	574.2
Pension Liability	99.9
Salary Accrual	21.7
	6,003.7

PART 2

PROGRAM AND FINANCIAL INFORMATION

Resolution No.	Approp. No.	Aboriginal and Northern Affairs (XIX) Details of Appropriation	**Estimates of Expenditure 2007/08 $(000's)**	Estimates of Expenditure 2006/07 $(000's)
19.1	1.	EXECUTIVE SUPPORT	**1,139.8**	1,112.5
		Provides for effective leadership, direction and support in the following areas:		
		Coordinates and develops Aboriginal programs and initiatives for northern Manitoba;		
		Negotiates, implements Treaty Land Entitlement ;		
		Negotiates, implements Agreements;		
		Aboriginal self-government and Aboriginal policy development and coordination;		
		Northern Communities, Municipal Services Development;		
		Northern Community Municipal Capital Grants/ Infrastructure Program;		
		Financial Administrative Management.		
		(A) Minister's Salary	**31.0**	30.4
		(B) Executive Support	**1,108.8**	1,082.1
			1,139.8	1,112.5

SUB-APPROPRIATION 19-1A, 19-1B

ABORIGINAL AND NORTHERN AFFAIRS EXECUTIVE

OBJECTIVES:

To provide direction to senior departmental management which support the government vision for Aboriginal people and northern Manitoba.

ACTIVITY IDENTIFICATION:

Provides policy options, analysis, and recommendations re: Aboriginal issues to various government entities.

Manages and coordinates senior departmental staff activities.

Solicits public input into policy development and implementation.

Responds to public requests regarding policy and policy implementation.

Implements departmental policies and initiatives.

Promotes provincial Aboriginal initiatives.

EXPECTED RESULTS:

The fulfillment of statutory obligations under *The Northern Affairs Act*.

Pertinent policy, legislation, and regulations.

Efficient and effective program delivery.

Effective and appropriate Aboriginal policies within government.

Informed public with respect to Aboriginal initiatives.

SUB-APPROPRIATION 19-1A, 19-1B

ABORIGINAL AND NORTHERN AFFAIRS EXECUTIVE

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	**FTE**	**$(000's)**	FTE	$(000's)
Managerial	**2.00**	**157.4**	2.00	153.8
Professional/Technical	**4.00**	**243.8**	4.00	240.9
Administrative Support	**9.00**	**381.5**	9.00	372.2
Employee Benefits		**80.3**	-	79.1
	15.00	**863.0**	15.00	846.0
Salary Accrual		**3.1**		-
Remoteness		**14.6**		10.9
Staff Turnover		**(25.0)**		(25.0)
Pension Liability		**9.0**		4.5
TOTAL SALARIES & EMPLOYEE BENEFITS	**15.00**	**864.7**(1)	15.00	836.4
Other Expenditures				
Transportation		**116.1**		116.1
Communication		**52.0**		52.0
Supplies & Services		**60.9**		60.9
Other Operating		**46.1**		47.1
Total Other Expenditures		**275.1**		276.1
TOTAL SUB-APPROPRIATION		**1,139.8**		1,112.5

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

Resolution No.	Approp. No.	Aboriginal and Northern Affairs (XIX) Details of Appropriation	**Estimates of Expenditure 2007/08 $(000's)**	Estimates of Expenditure 2006/07 $(000's)
19.2	2.	ABORIGINAL AND NORTHERN AFFAIRS OPERATIONS - Provides fiscal management/controllership, administrative support, and human resources management functions to the department. - Provides Aboriginal and Northern Affairs' communities with the resources and authority to enable them to become self reliant and sustainable in the provision of municipal services. - Provides a consultative service in the administration and delivery of municipal services and capital infrastructure. - Facilitates the development of partnerships with other service providers to enhance the social, economic and environmental aspects of community living. - Advocates in cross-sectoral and interdepartmental consultation relative to policy and program development and implementation which impacts on Aboriginal people. - Promotes development of innovative policy options which represent a fundamental change in the way government relates to Aboriginal people. - Facilitates government and Aboriginal community interaction leading to successful outcomes for Aboriginal people. - Negotiates and implements agreements that relate to matters which impact on the Aboriginal and northern community.	**27,286.8**	23,092.2

Resolution No.	Approp. No.	Aboriginal and Northern Affairs (XIX) Details of Appropriation	**Estimates of Expenditure 2007/08 $(000's)**	Estimates of Expenditure 2006/07 $(000's)
19.2	2.		**27,286.8**	23,092.2

	2007-08	2006-07	REF. NO.
(A) Financial and Administrative Services	**507.1**	482.6	1
(B-1)Program and Operation Support	**10,172.4**	9,743.3	2
(B-2)Northern Region	**1,375.0**	1,319.0	3
(B-3)North Central Region	**1,221.6**	1,194.9	4
(B-4)Northern Affairs Fund	**295.7**	286.0	5
(B-5)Program Planning & Development Services	**644.0**	625.1	6
(C-1)Support Services	**491.4**	429.5	7
(C-2)Agreements Management	**1,942.9**	1,936.5	8
(C-3)Policy & Strategic Initiatives	**9,121.8**	5,560.2	9
(D) Communities Economic Development Fund	**1,514.9**	1,514.9	10
	27,286.8	23,092.2	

REFERENCE NUMBER 1

SUB-APPROPRIATION 19-2A

FINANCIAL AND ADMINISTRATIVE SERVICES

OBJECTIVES:

To verify that all expenditures are properly authorized, made for the purposes intended by the legislature, and meet the accountability standards of the province and the department.

To monitor that all funds available are spent in a manner which benefits Aboriginal and northern residents of Manitoba and in an economical, efficient and effective manner.

To provide advisory and support services to departmental management and staff within the applicable service standard.

To guide the implementation of the *Sustainable Development Act* requirements for Procurement Guidelines, Goals and Organizational Action Plans.

To provide applicants with access to public information while protecting the privacy of individuals.

To support Aboriginal employment.

To recruit and hire staff that meet the requirements of the positions being filled while exceeding Affirmative Action targets.

ACTIVITY IDENTIFICATION:

Establishes, reviews, and amends departmental financial and administrative policies and procedures while balancing control requirements with the need for economical, efficient and effective operations.

Monitors expenditure transactions for adherence to provincial and departmental policies.

Provides advice to departmental management and staff on how to meet provincial and departmental accountability standards with respect to specific items/problems that they encounter.

Sets accountability standards for grant recipients in consultation with departmental management including the audit requirements as applicable, and the "audit scope" for the auditor of the grant recipient.

FINANCIAL AND ADMINISTRATIVE SERVICES (Continued)

Monitors accountability standards for grant recipients.

Consults with departmental management on what financial and administrative information they require to make economic, efficient and effective decisions and whether current information provided has been useful and accurate.

Advises departmental management and staff on more economical, efficient and/or effective operational methods.

Reviews and makes recommendations for improvement of departmental financial and administrative policies applicable to Northern Affairs communities which improve control and/or economy, efficiency and effectiveness.

Coordinates departmental budgeting and business planning activities.

Coordinates departmental quarterly cash flow reports and the annual report.

Processes the payment of departmental accounts.

Consults with the department's management to attain the goals set in the department's Sustainable Development Procurement Action Plan.

Coordinates and replies to all applications made to the department under *The Freedom of Information and Protection of Privacy Act* [FIPPA] and *The Personal Health Information Act* [PHIA].

Coordinates the departmental hiring process including affirmative action policies.

Processes payroll transactions.

Provides statistical reports, including Workplace Diversity reports, within due dates.

EXPECTED RESULTS:

Financial and administrative polices and procedures which provide adequate control over departmental resources.

Expenditure transactions which adhere to provincial and departmental polices.

FINANCIAL AND ADMINISTRATIVE SERVICES (Continued)

Minimization of cost to the taxpayer by verifying that all expenditures are properly authorized, and made for the purposes intended by the legislature, are appropriated amounts, and all departmental expenditures including grants to Northern Affairs communities and other recipients meet the accountability standards of the province and the department.

Accurate and useful financial and administrative management reports.

Timely and accurate financial and administrative advice to departmental management and staff .

Financial and administrative policies and procedures which promote economy, efficiency, and effectiveness.

Maximization of services by acquiring goods and services at the most economical price, utilizing efficient and effective departmental operations.

Departmental budget documents and business plan submitted within required time frames.

Departmental quarterly cash flow reports and the annual report submitted within required time frames.

All departmental accounts processed within the established standard.

Attain the targets established in the Sustainable Development Procurement Action Plan.

Responses to applicants within the services standard.

Statistical reports provided within due dates.

Access to public information.

Protection of personal privacy.

Payroll documents processed within the established standard.

Vacant positions filled within the established standard by persons who meet the position requirements.

Provincial Affirmative Action targets exceeded.

REFERENCE NUMBER 1

SUB-APPROPRIATION 19-2A

FINANCIAL AND ADMINISTRATIVE SERVICES

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	**FTE**	**$(000's)**	FTE	$(000's)
Managerial	**2.00**	**152.9**	2.00	149.2
Professional/Technical	**1.00**	**59.7**	1.00	52.0
Administrative Support	**3.00**	**130.3**	3.00	120.0
Employee Benefits		**38.4**		34.5
	6.00	**381.3**	6.00	355.7
Salary Accrual		**1.5**		-
Remoteness		**22.6**		22.6
Staff Turnover		**(14.9)**		(14.9)
Pension Liability		**3.7**		5.3
TOTAL SALARIES & EMPLOYEE BENEFITS	**6.00**	**394.2**(1)	6.00	368.7
Other Expenditures				
Transportation		**22.0**		22.0
Communication		**12.0**		12.0
Publication & Printing		**12.0**		12.0
Supplies & Services		**38.2**		38.2
Other Operating		**28.7**		29.7
Total Other Expenditures		**112.9**		113.9
TOTAL SUB-APPROPRIATION		**507.1**		482.6

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

REFERENCE NUMBER 2

SUB-APPROPRIATION 19-2B LOCAL GOVERNMENT DEVELOPMENT

1) PROGRAMS AND OPERATIONAL SUPPORT

OBJECTIVES:

To administer the municipal powers given to the Minister under *The Northern Affairs Act* and to oversee the provision of municipal services and community development in the unorganized territory of northern Manitoba, leading to:

An improved quality of life and opportunities for Aboriginal and northern Manitobans;

The development of local governance in designated communities;

Sustainable economic development for designated northern communities;

Incorporation of designated communities;

Environmental sustainability in designated communities by ensuring that the air, land and water resources are used in a way that ensures resources for future generations; and

Holistic community development that supports and promotes the mental, emotional, physical, and spiritual well-being of northern community residents.

ACTIVITY IDENTIFICATION:

Advises the Minister and Deputy Minister on technical and managerial matters related to program development, implementation and service delivery;

Leads and directs the activities of the Northern Region, the North Central Region, and the Program Planning and Development Branch;

Develops and facilitates inter-sectoral and inter-jurisdictional partnerships that support economic and local government development in northern Manitoba; and

Supports and promotes incorporation as a means for communities to realize greater autonomy.

LOCAL GOVERNMENT DEVELOPMENT (Continued)

EXPECTED RESULTS:

Policies and programs that are in compliance with applicable regulations, support provincial and departmental objectives, comply with applicable regulations and respect and support the needs and aspirations of designated communities.

Program support services delivered effectively and efficiently through regional offices that result in:

- A safe, healthy community environment through compliance with *The Environmental Act* and related regulations;
- The development and implementation of community recreation and wellness programs;
- Enhanced public safety through support for crime prevention, fire safety programs, workplace safety and health programs and emergency planning; and
- Increased economic activity resulting from support for economic planning and the round table process and formation of community development corporations.

The formation of partnerships with other provincial departments, jurisdictions and agencies in support of development initiatives.

An increase in the number of community incorporations.

REFERENCE NUMBER 2

SUB-APPROPRIATION 19-2B-1

LOCAL GOVERNMENT DEVELOPMENT

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	**FTE**	**$(000's)**	FTE	$(000's)
Managerial	**1.00**	**91.1**	1.00	95.3
Administrative Support	**2.00**	**93.0**	2.00	90.8
Employee Benefits		**20.5**	-	19.9
	3.00	**204.6**	3.00	206.0
Salary Accrual		**.8**		-
Remoteness		**11.3**		11.3
Staff Turnover		**(7.7)**		(7.7)
Pension Liability		**7.8**		-
TOTAL SALARIES & EMPLOYEE BENEFITS	**3.00**	**216.8**(1)	3.00	209.6
Other Expenditures				
Transportation		**28.0**		28.0
Communication		**8.0**		8.0
Supplies & Services		**28.0**		28.0
Other Operating		**24.1**		25.1
Total Other Expenditures		**88.1**		89.1
Program Operation				
Community Operations		**9,065.3**(2)		8,642.4
Regional Services		**478.5**		478.5
Grants		**323.7**		323.7
Sub Total		**9,867.5**		9,444.6
TOTAL SUB-APPROPRIATION		**10,172.4**		9,743.3

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

(2) Increase support for Municipal Operations, Northern Youth Empowerment and Northern Water Safety.

REFERENCE NUMBER 3

SUB-APPROPRIATION 19-2B-2

NORTHERN REGION

OBJECTIVES:

To facilitate provision of municipal services and community development in the Northern Region of Manitoba;

To facilitate increased local community management and administrative capacity;

To facilitate optimum maintenance of community infrastructure and community self-sufficiency in public works;

To facilitate building infrastructure and delivery of municipal services that conform to environmental regulations;

To support development of communities' capability to respond to all public safety concerns including fire, personal safety and community emergency situations;

To support the implementation of a community Workplace Safety and Health Program in accordance with provincial legislation;

To promote active living, community and individual health and wellness through support for community recreation and wellness programming;

To promote and facilitate community diversity and sustainability through planning that leads to effective use of land, participation in economic opportunities and the provision of improved housing; and

To facilitate and support communities' transition to incorporated status.

ACTIVITY IDENTIFICATION:

Consults with community representatives and other stakeholders;

Advises council members and community employees on practices, policies, procedures, and legislation;

Facilitates workshops and training sessions for council members and community employees; and

Monitors and responds to financial and operational issues.

NORTHERN REGION (Continued)

EXPECTED RESULTS:

Sound financial management and administrative practices;

Well-maintained infrastructure through increased use of maintenance management systems and 5 year maintenance plans;

Trained and qualified public works employees;

Safe and healthier community workplaces;

Effective planning and delivery of capital infrastructure;

Water, wastewater and solid waste treatment facilities that meet standards and conform to environmental regulations;

Trained and certified water and wastewater treatment operators;

Sustainable fire protection programs consistent with a community's capacity and needs;

Effective Community Constable Program;

Community emergency preparedness;

Community recreation plans and programs that respond to community - identified needs;

Formation of community and regional round tables, community development corporations and implementation of economic development strategies; and

Successful transition of communities to incorporated status.

REFERENCE NUMBER 3

SUB-APPROPRIATION 19-2B-2

NORTHERN REGION

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	**FTE**	**$(000's)**	FTE	$(000's)
Managerial	**1.00**	**89.9**	1.00	87.7
Professional/Technical	**11.00**	**730.5**	11.00	692.3
Administrative Support	**1.00**	**47.0**	1.00	45.8
Employee Benefits		**96.0**		88.6
	13.00	**963.4**	13.00	914.4
Salary Accrual		**3.7**		-
Remoteness		**46.1**		46.1
Staff Turnover		**(37.2)**		(37.2)
Pension Liability		**22.9**		18.8
TOTAL SALARIES & EMPLOYEE BENEFITS	**13.00**	**998.9**(1)	13.00	942.1
Other Expenditures				
Transportation		**160.0**		160.0
Communication		**20.6**		20.6
Supplies & Services		**98.0**		98.0
Other Operating		**97.5**		98.5
Total Other Expenditures		**376.1**		377.1
TOTAL SUB-APPROPRIATION		**1,375.0**		1,319.2

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

REFERENCE NUMBER 4

SUB-APPROPRIATION 19-2B-3

NORTH CENTRAL REGION

OBJECTIVES:

To facilitate provision of municipal services and community development in the North Central Region of Manitoba;

To facilitate increased local community management and administrative capacity;

To facilitate optimum maintenance of community infrastructure and community self-sufficiency in public works;

To facilitate building infrastructure and the delivery of municipal services that conform to environmental regulations;

To support development of communities' capability to respond to all public safety concerns including fire, personal safety and community emergency situations;

To support the implementation of a community Workplace Safety and Health Program in accordance with provincial legislation;

To promote active living, community and individual health and wellness through support for community recreation and wellness programming;

To promote and facilitate community diversity and sustainability through planning that leads to effective use of land, participation in economic opportunities and the provision of improved housing; and

To facilitate and support communities' transition to incorporated status.

ACTIVITY IDENTIFICATION:

Consults with community representatives and other stakeholders;

Advises council members and community employees on practices, policies, procedures and legislation;

NORTH CENTRAL REGION (Continued)

Facilitates workshops and training sessions for council members and community employees; and

Monitors and responds to financial and operational issues.

EXPECTED RESULTS:

Sound financial management and administrative practices;

Well-maintained infrastructure and increased use of maintenance management systems and 5 year maintenance plans;

Trained and qualified public works employees;

Safe and healthier community workplaces;

Effective planning and delivery of capital infrastructure;

Water, wastewater and solid waste treatment facilities that meet standards and conform to environmental regulations;

Trained and certified water and wastewater treatment operators;

Sustainable fire protection programs consistent with a community's capacity and needs;

Effective Community Constable Program;

Community emergency preparedness;

Community recreation plans and programs that respond to community- identified needs;

Formation of community and regional round tables, community development corporations and implementation of economic development strategies; and

Successful transition of communities to incorporated status.

REFERENCE NUMBER 4

SUB-APPROPRIATION 19-2B-3

NORTH CENTRAL REGION

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	**FTE**	**$(000's)**	FTE	$(000's)
Managerial	**1.00**	**89.9**	1.00	87.7
Professional/Technical	**10.00**	**694.6**	10.00	677.6
Administrative Support	**2.00**	**86.0**	2.00	83.9
Employee Benefits		**91.1**		91.1
	13.00	**961.6**	13.00	940.3
Salary Accrual		**3.5**		-
Staff Turnover		**(36.5)**		(36.5)
Pension Liability		**11.9**		9.0
TOTAL SALARIES & EMPLOYEE BENEFITS	**13.00**	**940.5**	13.00	912.8
Other Expenditures				
Transportation		**103.9**		103.9
Communication		**18.5**		18.5
Supplies & Services		**70.0**		70.0
Other Operating		**88.7**		89.7
Total Other Expenditures		**281.1**		282.1
TOTAL SUB-APPROPRIATION		**1,221.6**		1,194.9

REFERENCE NUMBER 5

SUB-APPROPRIATION 19-2B-4

NORTHERN AFFAIRS FUND

OBJECTIVES:

To administer funds for communities and cottage subdivisions within the municipal jurisdiction of Aboriginal and Northern Affairs in compliance with *The Northern Affairs Act.*

To provide accounting and financial services in support of the delivery of various government programs.

To administer the property tax system within the jurisdiction of Aboriginal and Northern Affairs in accordance with *The Municipal Act* and its regulations.

To deliver the "Municipal Employee Benefits Program" for communities within the municipal jurisdiction of Aboriginal and Northern Affairs.

To oversee the audit process and verify whether funds provided to Northern Affairs communities are spent for purposes intended and that revenue and expenditures are accurately recorded.

To determine whether grant recipients meet departmental accountability standards.

To analyze material variances in revenue and expenditures.

ACTIVITY IDENTIFICATION:

Verifies that transactions are in compliance with policy.

Processes expenditures, payroll and revenue financial transactions on behalf of Aboriginal and Northern Affairs communities and various organizations.

Prepares financial reports.

Prepares the annual tax budget.

Processes employee benefits contributions in accordance with the Municipal Employee Benefits Program.

Analyzes financial information.

NORTHERN AFFAIRS FUND (Continued)

Provides advice on financial accounting, management controls and procedural matters.

EXPECTED RESULTS:

Financial and administrative polices and procedures which provide adequate control over trust fund resources.

Financial transactions processed.

Efficient, cost effective accounting and financial services.

Timely and accurate financial statements for trust communities and cottage subdivisions and other organizations/programs.

Expenditure of funds processed for the purpose intended.

An efficient, cost effective property tax system.

Annual and/or interim financial reports that meet the needs of management.

"Municipal Employee Benefits Program" benefits for eligible employees of Northern Affairs communities.

REFERENCE NUMBER 5

SUB-APPROPRIATION 19-2B-4

NORTHERN AFFAIRS FUND

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	**FTE**	**$(000's)**	FTE	$(000's)
Professional/Technical	**4.00**	**202.9**	4.00	197.9
Employee Benefits		**22.9**		21.2
	4.00	**225.8**	4.00	219.1
Salary Accrual		**.9**		-
Remoteness		**15.1**		15.1
Staff Turnover		**(8.7)**		(8.7)
Pension Liability		**9.6**		6.5
TOTAL SALARIES & EMPLOYEE BENEFITS	**4.00**	**242.7**(1)	4.00	232.0
Other Expenditures				
Transportation		**9.0**		9.0
Communication		**4.4**		4.4
Supplies & Services		**23.8**		23.8
Other Operating		**15.8**		16.8
Total Other Expenditures		**53.0**		54.0
TOTAL SUB-APPROPRIATION		**295.7**		286.0

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

REFERENCE NUMBER 6

SUB-APPROPRIATION 19-2B-5

PROGRAM, PLANNING AND DEVELOPMENT SERVICES

OBJECTIVES:

To promote and support good governance, improved quality of life and community development within communities designated under *The Northern Affairs Act;*

To provide consistent and timely policy and program review, analysis and development;

To provide communication services, printed resource material and coordination of special events;

To provide recommendations for continuous improvement in policy and program development and implementation; and

To provide a departmental perspective to communities, boards and inter-sectoral working groups.

ACTIVITY IDENTIFICATION:

Develops policies and programs that support the goals of community development;

Reviews and updates policies;

Coordinates and supports the community elections process;

Coordinates the subdivision approval process;

Provides legislative support;

Reviews and makes recommendations on assigned program areas as required;

Facilitates annual strategic planning and performance measurement;

Coordinates/maintains departmental data bases;

Develops promotional material;

Conducts policy analysis, research and development;

PROGRAM, PLANNING AND DEVELOPMENT SERVICES (Continued)

Represents provincial or departmental interests as required; and

Participation in special events (e.g. conferences, forums) and inter-departmental working groups.

EXPECTED RESULTS:

Appropriate policies and programs that support provincial and departmental priorities and the goals of community development;

Planned sub-division of crown land and maintenance of community boundaries;

Legislation and regulations as needed;

Community elections in compliance with legislation;

Strategies, operational plans, and performance reports;

Printed promotional material, resource manuals and newsletters;

Research papers, analysis, briefing notes and recommendations on policies and programs;

Inter-sectoral partnerships to collaborate on policy gaps and/or address common issues;

Effective communication and representation of department and/or provincial interests.

REFERENCE NUMBER 6

SUB-APPROPRIATION 19-2B-5

PROGRAM, PLANNING AND DEVELOPMENT SERVICES

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	**FTE**	**$(000's)**	FTE	$(000's)
Managerial	**1.00**	**89.9**	1.00	87.7
Professional/Technical	**5.00**	**350.9**	5.00	349.6
Administrative Support	**1.00**	**37.1**	1.00	38.0
Employee Benefits		**51.6**		51.8
	7.00	**529.5**	7.00	527.1
Salary Accrual		**1.7**		-
Remoteness		**11.3**		11.3
Staff Turnover		**(17.3)**		(17.3)
Pension Liability		**9.2**		7.9
TOTAL SALARIES & EMPLOYEE BENEFITS	**7.00**	**534.4**(1)	7.00	529.0
Other Expenditures				
Transportation		**20.0**		20.0
Communication		**8.0**		8.0
Supplies & Services		**51.1**		36.6
Other Operating		**30.5**		31.5
Total Other Expenditures		**109.6**		96.1
TOTAL SUB-APPROPRIATION		**644.0**		625.1

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

REFERENCE NUMBER 7

SUB-APPROPRIATION 19-2C ABORIGINAL AFFAIRS SECRETARIAT

1) SUPPORT SERVICES

OBJECTIVES:

To influence the development and delivery of policies, programs and services that result in safe, healthy and secure environments for Aboriginal and northern communities and people.

To conclude agreements related to adverse effects of hydro development, treaty land entitlement and other land related matters.

To fulfill continuing obligations resulting from agreements and resource based developments.

To increase community capacity, knowledge and leadership skills.

To develop meaningful partnerships between Aboriginal and northern people and all levels of government.

To build a workforce that is representative of Aboriginal and northern people.

To promote more sustainable entrepreneurial and community economic environment.

To provide administrative management services, technical research, and special project support for the Secretariat.

ACTIVITY IDENTIFICATION:

Provides policy advice, recommendations and support to the Minister and Deputy Minister regarding the programs and services that support Aboriginal quality of life issues.

Participates in federal/provincial/territorial/Aboriginal forums.

Provides direction and support to the Aboriginal Affairs Secretariat.

Provides policy/programs direction, advice and support in the development of an annual business plan.

Provides financial administration, human resource services, information technology coordination, management reporting and administrative support services to the Secretariat.

Provides coordination and monitoring of information technology activities for the Department.

SUPPORT SERVICES (Continued)

Implements and maintains an information technology security awareness program which includes, but may not be solely dedicated to, computerized systems.

Coordinates and participates in the maintenance of a departmental website which provides timely, accurate and relevant information.

EXPECTED RESULTS:

Increasing consideration and inclusion of Aboriginal quality of life issues in government policies and program delivery.

Successful negotiation and implementation of Aboriginal self-government, treaty land entitlement, and other land related agreements.

Capacity development for Aboriginal organizations and individuals.

Better relations between Aboriginal Manitobans, the provincial government and all Manitobans.

Effective operation of the Division through effective financial planning and reporting.

Efficient use of human and financial resources in reaching the program objectives.

Uniform IT security framework, created to secure the integrity, confidentially, availability and proper functioning of departmental information systems.

Departmental information and IT resources protected with reasonable security measures, to a degree that ensures that the government meets its legal and practical business obligations.

Staff awareness of the security needs of information and information technology resources.

REFERENCE NUMBER 7

SUB-APPROPRIATION 19-2C-1

SUPPORT SERVICES **ABORIGINAL AFFAIRS SECRETARIAT**

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	FTE	$(000's)	FTE	$(000's)
Managerial	1.00	97.8	1.00	95.4
Professional/Technical	2.00	126.2	1.50	78.8
Administrative Support	4.00	154.0	4.00	150.4
Employee Benefits		39.7		34.8
	7.00	417.7	6.50	359.4
Salary Accrual		1.5		-
Staff Turnover		(13.3)		(13.3)
Pension Liability		6.5		3.4
TOTAL SALARIES & EMPLOYEE BENEFITS	7.00	412.4(1)	6.50	349.5
Other Expenditures				
Transportation		13.2		13.2
Communication		8.0		8.0
Supplies & Services		34.1		34.1
Other Operating		23.7		24.7
Total Other Expenditures		79.0		80.0
TOTAL SUB-APPROPRIATION		491.4		429.5

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

REFERENCE NUMBER 8

SUB-APPROPRIATION 19-2C-2

AGREEMENTS MANAGEMENT

OBJECTIVES:

To conclude agreements related to the adverse effects of hydro development, treaty land entitlement and other land related matters.

To fulfill continuing obligations resulting from agreements.

To increase community capacity, knowledge and leadership skills.

To develop meaningful partnerships between Aboriginal and northern people and all levels of government.

To assist in ensuring that Manitoba's consultation obligations to Aboriginal communities are met when government decisions may impact Treaty or Aboriginal rights.

ACTIVITY IDENTIFICATION:

Promotes the development of positive relations between government and the Aboriginal and northern community based on a common understanding of goals and issues.

Coordinates, identifies and reviews policies, programs and initiatives in liaison with provincial departments, the federal government and other jurisdictions.

Undertakes and coordinates provincial negotiations with the federal government in areas which support and/or impact development for Aboriginal and northern residents.

Develops an annual business plan.

Negotiates treaty land entitlement agreements.

Coordinates provincial implementation activities related to signed treaty land entitlement agreements.

Implements the Northern Flood Agreement with Cross Lake First Nation.

Implements claims and comprehensive settlements with the four Northern Flood Agreement First Nations that have signed comprehensive implementation agreements.

AGREEMENTS MANAGEMENT (Continued)

Negotiates and implements various settlements and programs related to adverse effects of hydroelectric development.

Participates in the establishment and ongoing implementation of co-management agreements.

Participates in the consultation processes related to Section 35 of the Constitution.

Participates in the development of a land and resource use process related to east side Lake Winnipeg.

Undertakes planning and negotiation required for specific land exchange and/or settlements.

Participates in planning and negotiation of specific trans-boundary/interjurisdictional issues and related agreements.

Provides analysis, evaluation and recommendations on proposals, programs and initiatives developed and implemented by provincial government departments and agencies as they impact on Aboriginal and northern Manitobans.

Coordinates departmental input in the development of northern, regional and sectoral sustainable development initiatives.

Coordinates departmental input with other provincial departments regarding land use and related issues.

Undertakes consultation on regional development initiatives.

Leads or participates on interdepartmental or intergovernmental working groups.

Participates in the negotiation of the Sioux Valley self-government agreement.

EXPECTED RESULTS:

Removal of barriers that prevent the development of positive relationships with Aboriginal and northern people.

Coordinated Aboriginal and northern policy and program development which enhances the ability of the province to respond to Aboriginal and northern issues in a timely and effective manner.

AGREEMENTS MANAGEMENT (Continued)

Development of strategies and processes to negotiate and resolve outstanding federal/ provincial jurisdiction and fiscal responsibility issues.

Assistance provided in developing the land and resource use planning process for the east side of Lake Winnipeg.

Negotiation and implementation of agreements with the twenty-eight First Nations in Manitoba having outstanding Treaty Land Entitlement obligations which extend from the Manitoba Natural Resources Transfer Agreement (MNRTA).

Finalization and implementation of a treaty land entitlement agreement with Peguis First Nation.

Negotiation and implementation of claims and comprehensive settlements with First Nations/communities impacted under the Northern Flood Agreement/hydro development.

Development and implementation of a Section 35 consultation processes related to the Wuskwatim hydro project, Churchill River Diversion final licence, the Louisiana Pacific Forest Management Plan and the proposed First Nations Forestry Limited Partnership Forest Management Licence.

Improvement in understanding and awareness of Aboriginal and northern issues, concerns and priorities.

Development of options for cooperation in addressing Aboriginal and northern issues through liaison with other provinces, territories and national Aboriginal and northern groups.

Efficient use of human and financial resources in reaching program objectives.

REFERENCE NUMBER 8

SUB-APPROPRIATION 19-2C-2

AGREEMENTS MANAGEMENT

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/05	
SALARIES & EMPLOYEES BENEFITS	FTE	$(000's)	FTE	$(000's)
Managerial	1.00	79.6	1.00	87.7
Professional/Technical	6.00	403.0	6.00	392.6
Employee Benefits		50.9		51.6
	7.00	533.5	7.00	531.9
Salary Accrual		2.0		-
Remoteness		3.8		3.8
Staff Turnover		(17.5)		(17.5)
Pension Liability		6.9		3.1
TOTAL SALARIES & EMPLOYEE BENEFITS	7.00	528.7(1)	7.00	521.3
Other Expenditures				
Transportation		17.6		17.6
Communication		12.1		12.1
Supplies & Services		55.1		55.1
Other Operating		48.1		49.1
Total Other Expenditures		132.9		133.9
Agreements Implementation		1,281.3		1,281.3
TOTAL SUB-APPROPRIATION		1,942.9		1,936.5

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

REFERENCE NUMBER 9

SUB-APPROPRIATION 19-2C-3

POLICY AND STRATEGIC INITIATIVES

OBJECTIVES:

To influence the development and delivery of policies, programs and services that result in safe, healthy and secure environments for Aboriginal and northern communities and people.

To fulfill continuing obligations resulting from agreements.

To increase community capacity, knowledge and leadership skills.

To develop meaningful partnerships between Aboriginal and northern people and all levels of government.

To build a workforce that is representative of Aboriginal and northern people.

To promote more sustainable entrepreneurial and community economic environment.

To provide and leverage financial and technical resources in support of Aboriginal capacity building initiatives.

ACTIVITY IDENTIFICATION:

Develops an annual business plan.

Publishes or participates in the publication of documents that focus on Aboriginal people.

Identifies, reviews and coordinates the development or revision of policies, programs and initiatives in liaison with provincial departments and other jurisdictions in areas that impact on the Aboriginal population such as the Aboriginal Education Action Plan.

Participate on national forums such as the National Aboriginal Health Summit and Excellence in Action conference on Aboriginal economic development.

Undertakes and coordinates provincial negotiations with the federal government in areas, and for initiatives which support and/or impact on development for Aboriginal and northern residents, such as the Island Lake Neewin Health Board and the Intergovernmental Committee for First Nations Health.

POLICY AND STRATEGIC INITIATIVES (Continued)

Takes the lead or participates in interdepartmental or intergovernmental working groups and initiatives to address Aboriginal issues such as Closing the Gap: A Manitoba Strategy to Improve Aboriginal Well-being, Fetal Alcohol Spectrum Disorder (FASD) working group and the Working Group on Aboriginal women's issues in relation to the Stolen Sister's Report.

Participates in federal/provincial/territorial/Aboriginal forums and other related interjurisdictional meetings and/or committees such as the Aboriginal Human Resources Development Council of Canada.

Supports implementation of the Aboriginal Justice Implementation Committee recommendations related to child welfare, justice, Métis policy, and self government.

Implements measures for enhanced availability of nutritious foods in the north through the Northern Healthy Foods Initiative and supports community-based self-sufficiency projects.

Administers the Aboriginal Economic and Resource Development Fund and provides community-based project funding supporting community capacity and innovative options related to Aboriginal priorities.

Administers the Aboriginal Development Program and provides consultative assistance and funding in support of Aboriginal organizations undertaking advocacy, research, negotiation and leadership on Aboriginal issues and community needs.

Administers tripartite agreements and funding with the Aboriginal Council of Winnipeg to develop programs and services, and with the Manitoba Métis Federation to develop institutions of self governance.

Represents Manitoba in discussions and negotiations on Aboriginal self-government in provincial and national forums such as the Sioux Valley First Nation Self-Government Agreement and the Manitoba Framework Initiative.

Leads development and implementation of the Aboriginal component of the Winnipeg Partnership Agreement to support urban Aboriginal initiatives and projects.

Assists departments in support of the Northern Development Strategy (NDS) and various committees to develop strategies and engage the federal government and other partners on NDS activities/projects.

POLICY AND STRATEGIC INITIATIVES (Continued)

Develops and supports measures on Aboriginal employment such as Partnership Agreements (Regional Health Authorities, IBM and others), government internships and the Aboriginal employment component of the Civil Service Renewal Strategy.

Identifies and develops Aboriginal human resource strategies for corporations operating in Manitoba in partnership with the Winnipeg Chamber of Commerce, Manitoba Business Council, the department of Education and Training and the Aboriginal Human Resource Development Council of Canada.

In partnership with the federal government and the Department of Education and Training, provides funding to the Partners for Careers program to place Aboriginal graduates in careers and to improve the participation of Aboriginal youth in provincial programs.

Maintains contact and supports linkages with other provincial departments to ensure continuity and consistency of program development and implementation.

Monitors programs, projects and initiatives and provides departmental input with a particular focus on successful outcomes for Aboriginal people.

EXPECTED RESULTS:

Efficient use of human and financial resources in reaching the program objectives.

Improvement in understanding and awareness of Aboriginal issues, concerns and priorities.

Increased Aboriginal participation with shared planning and decision-making processes.

Federal/provincial jurisdiction and fiscal responsibility issues are resolved through development of strategies and processes of negotiation.

Provincial negotiating strategies and processes for monitoring of federal and provincial programs and initiatives.

Coordinated and timely provincial response to Aboriginal requests for assistance to support Aboriginal initiatives.

Delivery of services in a manner that is appropriate for communities.

Improved nutritional health and well-being and increased economic self-sufficiency for northern communities through initiatives such as the Northern Healthy Foods Initiative.

POLICY AND STRATEGIC INITIATIVES (Continued)

Strategies and/or options:

- for cooperation in addressing Aboriginal issues through liaison with other provinces, territories and Aboriginal governments;
- for addressing children's issues through participation on various committees and working groups of Healthy Child Manitoba;
- relative to the Northern Development Strategy;
- for implementing the Aboriginal Justice Implementation Commission recommendations;
- for addressing Métis issues;
- for addressing urban Aboriginal issues.

Feedback and recommendations provided on projects submitted to joint funding review processes such as the Winnipeg Partnership Agreement and the Neighbourhoods Alive! Program.

Aboriginal Human Resources Strategies are developed and implemented by Manitoba corporations.

Increased Aboriginal participation in early childhood programs.

Improved outcomes for Aboriginal children, i.e. readiness to learn.

Increased Aboriginal employment and participation in the economy.

Increased community self-government.

Core funding provided to Aboriginal organizations.

Improved health, social and economic outcomes for Aboriginal Manitobans.

REFERENCE NUMBER 9

SUB-APPROPRIATION 19-2C-3

POLICY AND STRATEGIC INITIATIVES

	Estimates of Expenditure 2007/08		Estimates of Expenditure 2006/07	
SALARIES & EMPLOYEES BENEFITS	FTE	$(000's)	FTE	$(000's)
Managerial	**1.00**	**89.9**	1.00	87.7
Professional/Technical	**10.00**	**704.2**	9.00	625.7
Employee Benefits		**82.8**		76.6
	11.00(2)	**876.9**	10.00	790.0
Salary Accrual		**3.0**		-
Staff Turnover		**(21.9)**		(21.9)
Pension Liability		**12.4**		14.7
TOTAL SALARIES & EMPLOYEE BENEFITS	**11.00**	**870.4**(1)	10.00	782.8
Other Expenditures				
Transportation		**80.2**		55.2
Communication		**45.0**		20.0
Supplies & Services		**152.4**		127.4
Other Operating		**88.0**		64.0
Total Other Expenditures		**365.6**		266.6
Aboriginal Development Programs		**2,781.8**		2,731.8
Aboriginal Economic and Resource Development Fund		**1,400.0**		1,400.0
Partners for Careers		**200.0**		200.0
Northern Healthy Foods Initiative		**479.0**		179.0
First Nations Economic Development Fund		**3,025.0**(3)		-
TOTAL EXPENDITURES		**9,121.8**		5,560.2

Explanation:

(1) The salary increase is primarily due to the 2.5% General Salary Increase.

(2) Position to support the "Closing The Gap" Initiative

(3) Stimulate Economic Development in First Nation Communities

REFERENCE NUMBER 10

SUB-APPROPRIATION 19-2D

COMMUNITIES ECONOMIC DEVELOPMENT FUND (C.E.D.F.)

OBJECTIVES:

To encourage economic development in Northern Manitoba through the provision of financial assistance in the form of loans and guarantees to start or expand small and medium sized businesses.

Provide financial assistance to the commercial fishing industry under the Fisheries Loan Program.

Provide various forms of technical assistance, including entrepreneurial training.

ACTIVITY IDENTIFICATION:

Provides financial assistance in the form of loans and loan guarantees.

Receives and reviews applications from potential business developments and commercial fishers.

Establishes micro-enterprise groups in northern communities.

Monitors loan performance and manages portfolio risks.

EXPECTED RESULTS:

$5.5 million in new Business Loans Program.

$4.0 million in new Fisheries Loan Program.

TEAM – Provide support to micro-entrepreneurs in northern communities at current levels and provide access to market for northern crafters.

REFERENCE NUMBER 10

SUB-APPROPRIATION 19-2D

COMMUNITIES ECONOMIC DEVELOPMENT FUND (C.E.D.F.)

	Estimates of Expenditure 2007/08	Estimates of Expenditure 2006/07
SALARIES & EMPLOYEES BENEFITS Other Expenditures C.E.D.F.	**1,514.9**	1,514.9
TOTAL SUB-APPROPRIATION	**1,514.9**	1,514.9

Resolution No.	Approp. No.	Aboriginal and Northern Affairs (XIX) Details of Appropriation	**Estimates of Expenditure 2007/08 $(000's)**	Estimates of Expenditure 2006/07 $(000's)
19.3	3.	EXPENDITURES RELATED TO CAPITAL GRANTS - Provides municipal infrastructure and capital primarily to improve health and safety conditions in northern communities. - Supports departmental goals and objectives by providing support for community infrastructure to improve the standard of living.	**9,821.9**	9,821.9
		(A) Northern Communities	**9,586.9**	9,586.9
		(B) Community Access and Resource Roads	**235.0**	235.0
			9,821.9	9,821.9

SUB-APPROPRIATION 19-3

CAPITAL GRANTS PROGRAM

OBJECTIVES:

The provision of municipal services and related community development in Manitoba's unorganized territory by funding and facilitating the effective planning and delivery of capital infrastructure.

ACTIVITY IDENTIFICATION:

Consults with community representatives and other stakeholders (e.g. Conservation);

Facilitates and coordinates review of proposed projects by the Capital Approval Board.

Facilitates the planning and delivery of capital infrastructure by providing technical assistance and advice to communities; and

Provides financial support for capital and infrastructure projects.

EXPECTED RESULTS:

Safe and appropriate capital infrastructure in communities designated under *The Northern Affairs Act;* and

The transfer of responsibility for the planning and delivery of capital infrastructure to community councils.

SUB-APPROPRIATION 19-3

CAPITAL GRANTS PROGRAM

	Estimates of Expenditure 2006/07		Estimates of Expenditure 2005/06	
SALARIES & EMPLOYEES BENEFITS	**FTE**	**$(000's)**	FTE	$(000's)
Professional/Technical	**4.00**	**-**	4.00	-
	4.00	**-**	4.00	-
Remoteness				-
Overtime				-
TOTAL SALARIES & EMPLOYEE BENEFITS	**4.00**	**-**	4.00	-
Northern Communities		**9,586.9**		9,586.9
Community Access & Resource Roads		**235.0**		235.0
TOTAL EXPENDITURES		**9,821.9**		9,821.9

Resolution No.	Approp. No.	Aboriginal and Northern Affairs (XIX) Details of Appropriation	**Estimates of Expenditure 2007/08 $(000's)**	Estimates of Expenditure 2006/07 $(000's)
19.4	4.	AMORTIZATION AND OTHER COSTS RELATED TO CAPITAL ASSETS - Provides for the Amortization Costs related to of Capital Assets.	**168.1**	170.6

(A) Desktop Service		
Amortization Expense- Hardware and Transition	**14.1**	14.1
Amortization Expense - Enterprise Software	**-**	-
Enterprise Software Licenses	**24.3**	24.3
	38.4	38.4
(B) Amortization Expense	**22.6**	22.6
(C) Infrastructure Assets.....		
Amortization Expenses	**41.1**	41.1
Interest Expense	**66.0**	68.5
	107.1	109.6
Total Sub Appropriation	**168.1**	**170.6**

PART 3

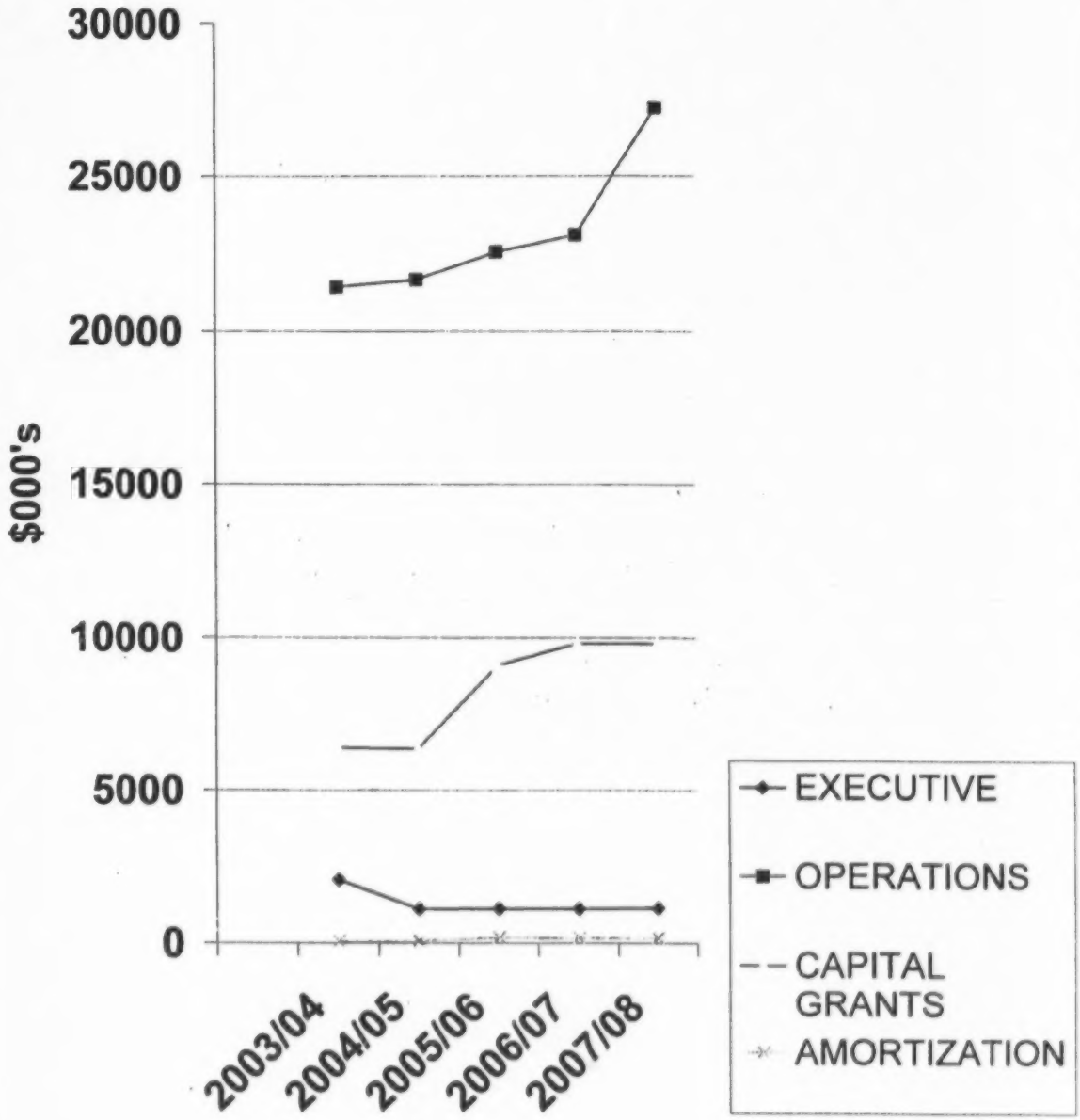
HISTORICAL INFORMATION

DEPARTMENT OF ABORIGINAL AND NORTHERN AFFAIRS
FIVE YEAR EXPENDITURE AND STAFFING SUMMARY BY APPROPRIATION ($000)
FOR YEARS ENDING MARCH 31, 2004 - MARCH 31, 2008

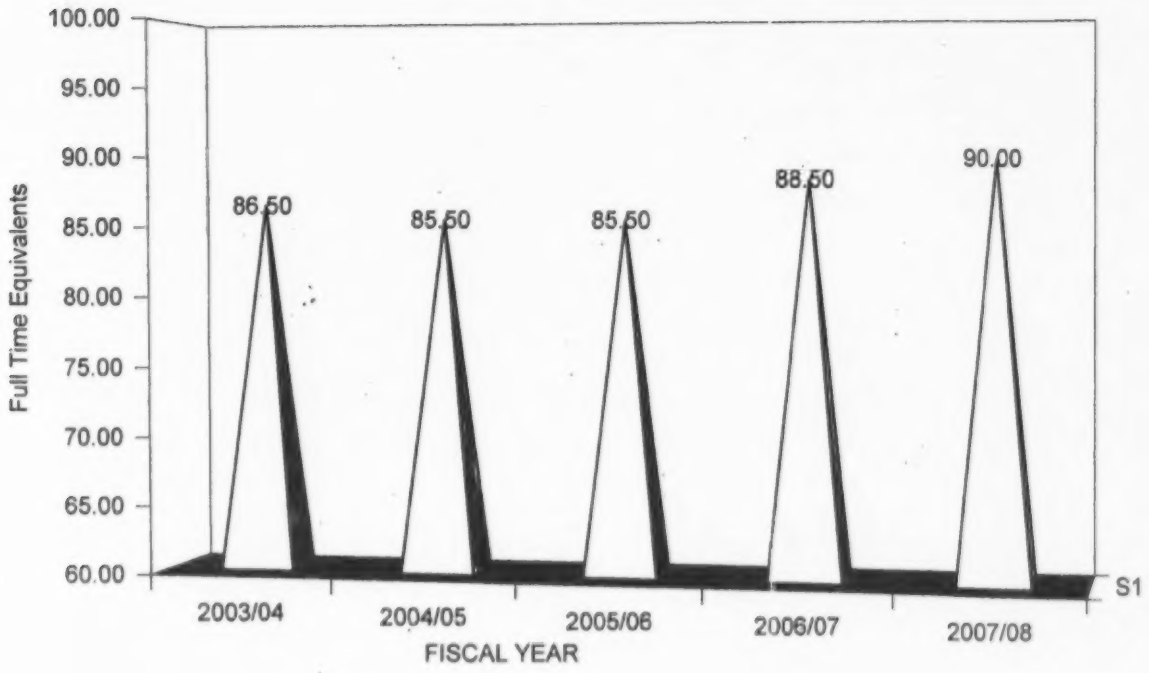
SCHEDULE 7

	ACTUAL/*ADJUSTED ESTIMATES OF EXPENDITURE						ADJUSTED ESTIMATES OF EXPENDITURE		PRINTED MAIN ESTIMATES OF EXPENDITURE	
	2003/04		2004/05		2005/2006		2006/07		2007/08	
	FTE	$	FTE	$	FTE	$	FTE	$	FTE	$
ABORIGINAL AND NORTHERN AFFAIRS EXECUTIVE	15.00	1,057.5	15.00	1,106.8	15.00	1,111.2	15.00	1,112.5	15.00	1,139.8
ABORIGINAL AND NORTHERN AFFAIRS OPERATIONS	66.50	21,431.5	65.50	21,663.4	66.50	22,554.5	69.50	23,092.2	71.00	27,286.8
CAPITAL GRANTS	5.00	6,393.3	5.00	6,356.5	4.00	9,098.3	4.00	9,821.9	4.00	9,821.9
AMORTIZATION OF CAPITAL ASSETS		62.5		62.5		175.8		170.6		168.1
TOTAL EXPENDITURES	86.50	28,944.8	85.50	21,189.2	85.50	32,939.8	88.50	34,197.2	90.00	38,416.6

FIVE YEAR EXPENDITURE SUMMARY MARCH 2004- MARCH 2008



FIVE YEAR STAFFING HISTORY
Year End March 2004 - March 2008



PART 4

GLOSSARY

GLOSSARY

Cost Element

A cost element is a classification of expenditures according to the nature of expense such as salaries, supplies and services, etc., which identifies the object of expenditure out of appropriation funds. The government accounting system tracks expenditures according to the following cost element groups:

Cost Element Group	Components
Salaries	Regular Earnings, Other Earnings (overtime, shift premium), Ministers and Members of the Legislative Assembly, Fringe Benefits, Other (Worker's Compensation Allowance, Supplement), Health and Education Tax Levy, Benefit Chargeback.
Grants and Transfer Payments	Discretionary Grant, Nondiscretionary Grant, Transfer Payment, Valuation Allowance, Capital Grant.
Transportation	Vehicles, Aircraft, Bus, Train, Taxi, Non-Government Personnel, Travel Agency Fees, Freight/Courier.
Communication	Telephone, Electronic Communication Services, Postal Services, Advertising/Program Promotion, Radio Systems, Other.
Supplies and Services	Operating Supplies, Materials, Office Supplies, Maintenance, Other Services, Office Rent, Rentals, Professional Services, Utilities, Other Fees.
Public Debt	Credit/Debit Card Fees, Gain/Loss on Foreign Exchange, Interest on Debt, Discount on Debt, Amortization - Debt, Interest Charges, Other Charges.
Minor Capital	Land, Buildings, Vehicles, Machinery & Equipment, Computers, Furniture, Leasehold Improvements, Loss on Sale of an Asset, Amortization Expense.
Other Operating	Hotel Accommodations, Food and Beverage, Computer Related Charges, Insurance Costs, Publications, Allowances and Other Financial Compensation, Other Personnel Costs (relocation/transfer costs), Other Operating (membership fees, hospitality, employee training, uniforms, conference/ convention registration fees, incidental allowances.)

Cost Element Group	Components
Financial Assistance and Related Costs	Consumables on Behalf of Citizens (Clothing, Food, Drugs), Fees and Services, Shelter, Transportation, Special Needs, Direct Assistance Payments, Indirect Assistance Payments

Employee Benefits

Costs incurred by government for its contributions to the Employment Insurance Program, the Canada Pension Plan, the Group Life Insurance Plan and the Ambulance, Hospital Semi-Private Plan, as well as the payments made under the Dental Plan, the Long-Term Disability Plan and the Levy for Health & Post Secondary Education.

Estimates of Expenditure (Adjusted)

A re-alignment of the previous year's estimates of expenditure for any organizational change to provide for more accurate and realistic comparisons from one budget year to the next.

Full Time Equivalent

A measurement for number of positions. Every full-time regular position represents one full-time equivalent position. Other categories (e.g., term, departmental, sessional, contract) are measured in proportional equivalents, e.g., a program with a vote of 1.50 term FTE could hire staff in any combination that results in a total of 1½ years (or 78 weeks) of employment (e.g., 6 staff for 3 months (13 weeks) each; 2 staff for 9 months (39 weeks) each; 1 full time and 1 half time staff for 1 year; 3 half time staff for 1 year, etc.).

Staff Categories

Managerial

Positions which have been delegated the authority and have the responsibility to plan, administer, and control the resources and activities of a defined organizational unit in the Manitoba Government, and are directly and fully accountable for:

- the utilization of resources in achieving planned objectives including the development of a budget and the initiation and authorization of expenditures; and,
- the organization's results and impacts.

Professional/Technical

Employees who have duties that relate to specific areas of program operations requiring some functional specialization.

Included in this category are employees classified within the following components and/or series:

Education	Engineers (O.P.E.E.P.M.)
Health	Legal Aid Lawyers (L.A.L.A.)
Legal, Inspection and Regulatory	Crown Attorneys (M.A.C.A.)
Physical Sciences	Doctors (M.M.A.)
Social Sciences	L.A.M.C. Staff
Trades, Operations and Services	Professional Officer Series
Personnel Officer Series	
Administration (with the exception of the Administrative Officer Series)	

NOTE: Those employees designated as managers and also classified within one of the above components or the excluded component shall be categorized only once, as managerial.

Administrative Support

Employees who have duties related to the provision of support and assistance to program operations.

Included in this category are employees classified within the clerical component or the Administrative Officer series.

Staff Turnover Allowance

An adjustment made to a salaries account to allow for attrition and staff turnover. It is a negative adjustment to enable the organization to more accurately display salary requirements.